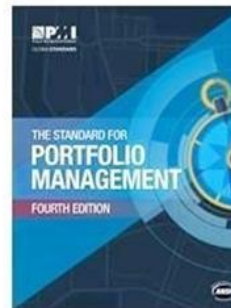
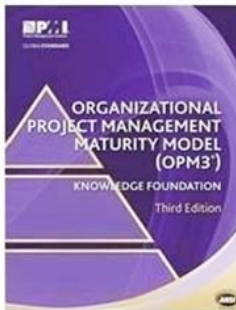
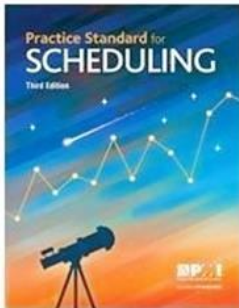
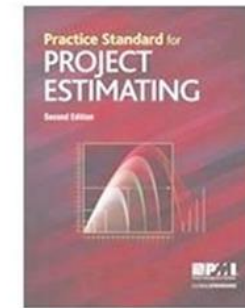
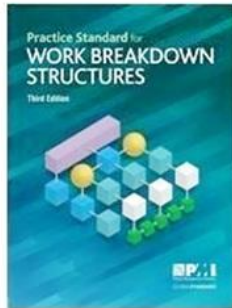
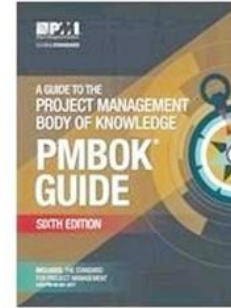
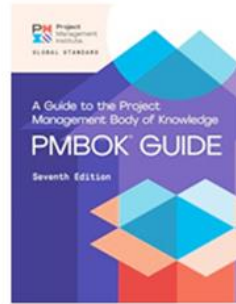


# VUCA world and PMI

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# New world & New approach

↳ New World  
& New  
Approach

↳ PMBOK 7<sup>th</sup>  
Edition  
Content

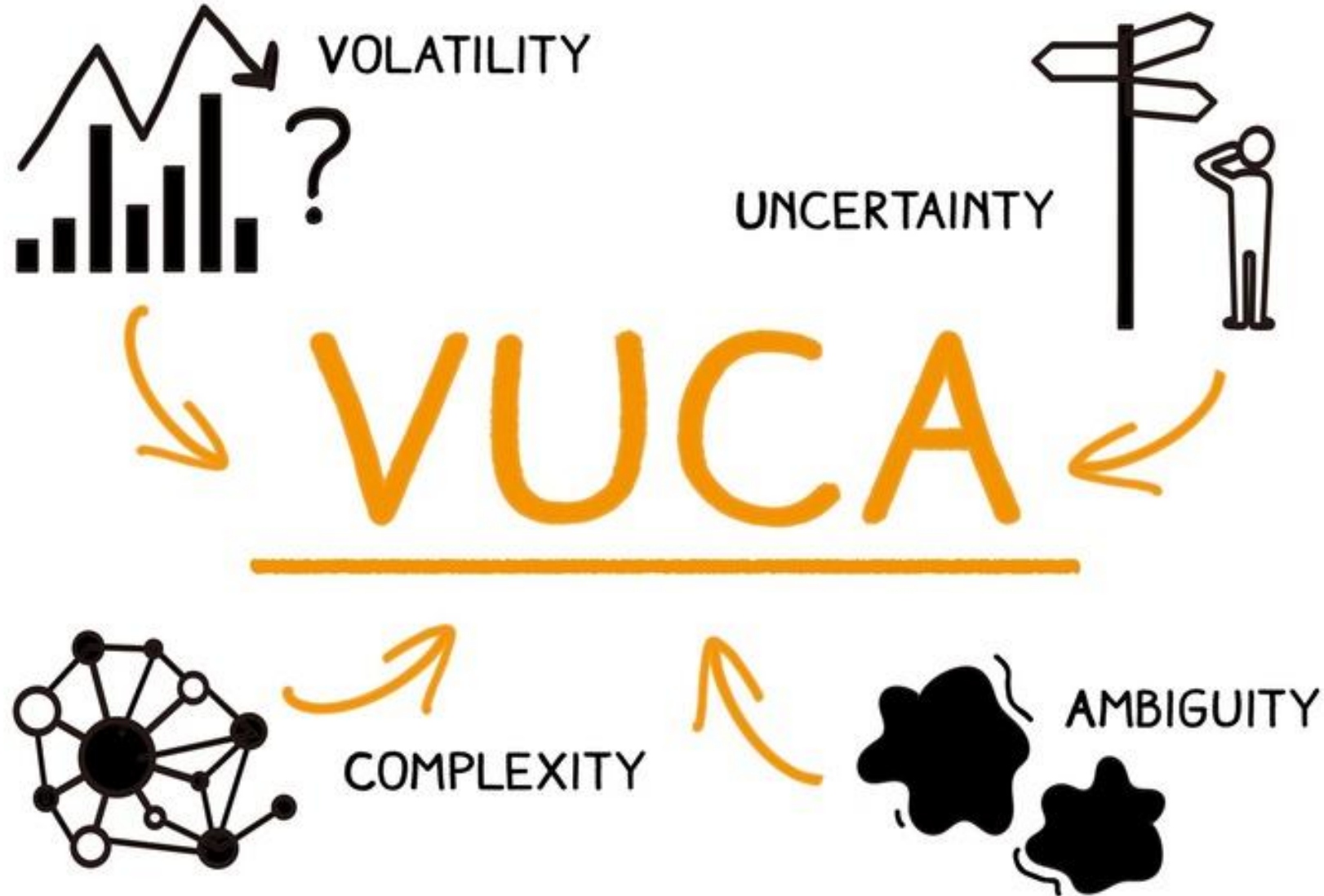
↳ PMP Exam  
2021  
Changes

↳ Together we  
can do it

# 1. New World (VUCA)

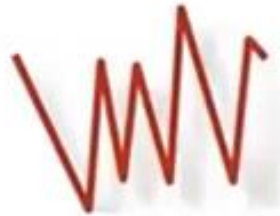


# 1. New World (VUCA)



# 1. New Approach (Prime)

VUCA



VUCA PRIME ..... Bob Johansen

Vision

Rises above Volatility

Understanding

Reduces Uncertainty

Clarity

Counters Complexity

Agility

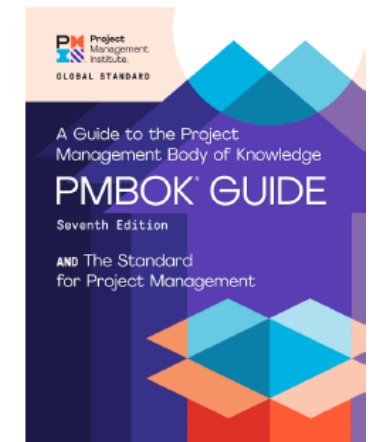
Overcomes Ambiguity

## 2. PMBOK 7th Edition Content



## 2.2 Project delivery principles

Stewardship	Team	Stakeholders	Value
Holistic Thinking	Leadership	Tailoring	Quality
Complexity	Opportunities & Threats	Adaptability & Resilience	Change Management





## 2.2.1 Project delivery principles

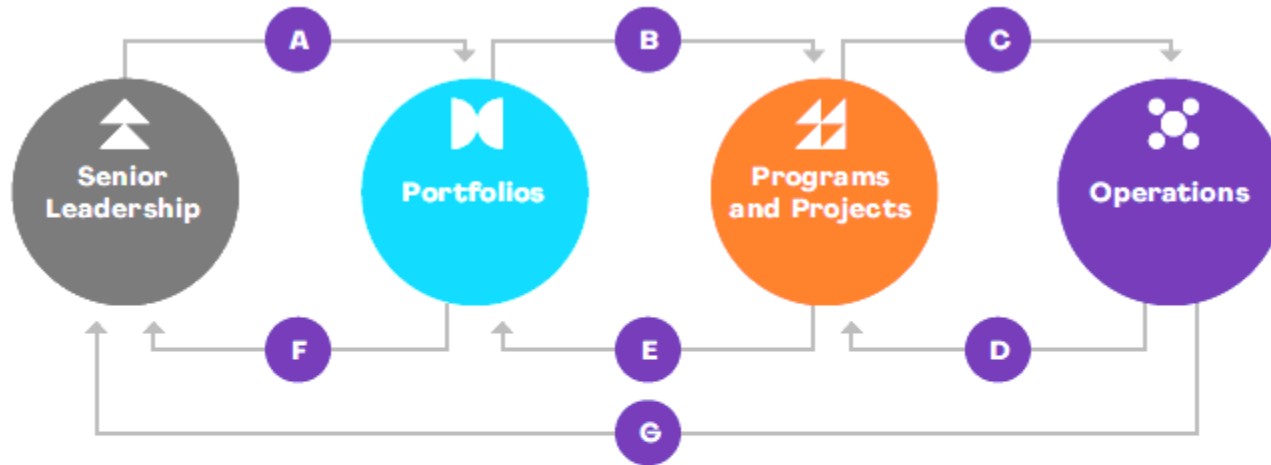
### VALUE

**Continually evaluate and adjust project alignment to business objectives and intended benefits and value.**

- ▶ Value is the ultimate indicator of project success.
- ▶ Value can be realized throughout the project, at the end of the project, or after the project is complete.
- ▶ Value, and the benefits that contribute to value, can be defined in quantitative and/or qualitative terms.
- ▶ A focus on outcomes allows project teams to support the intended benefits that lead to value creation.
- ▶ Project teams evaluate progress and adapt to maximize the expected value.

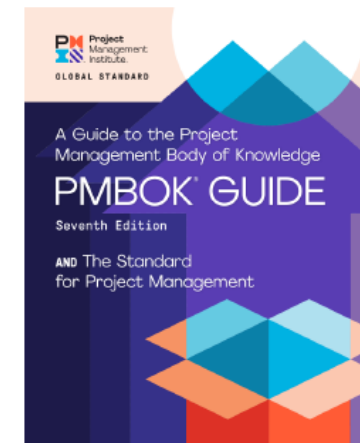


## 2.3 Value deliver system

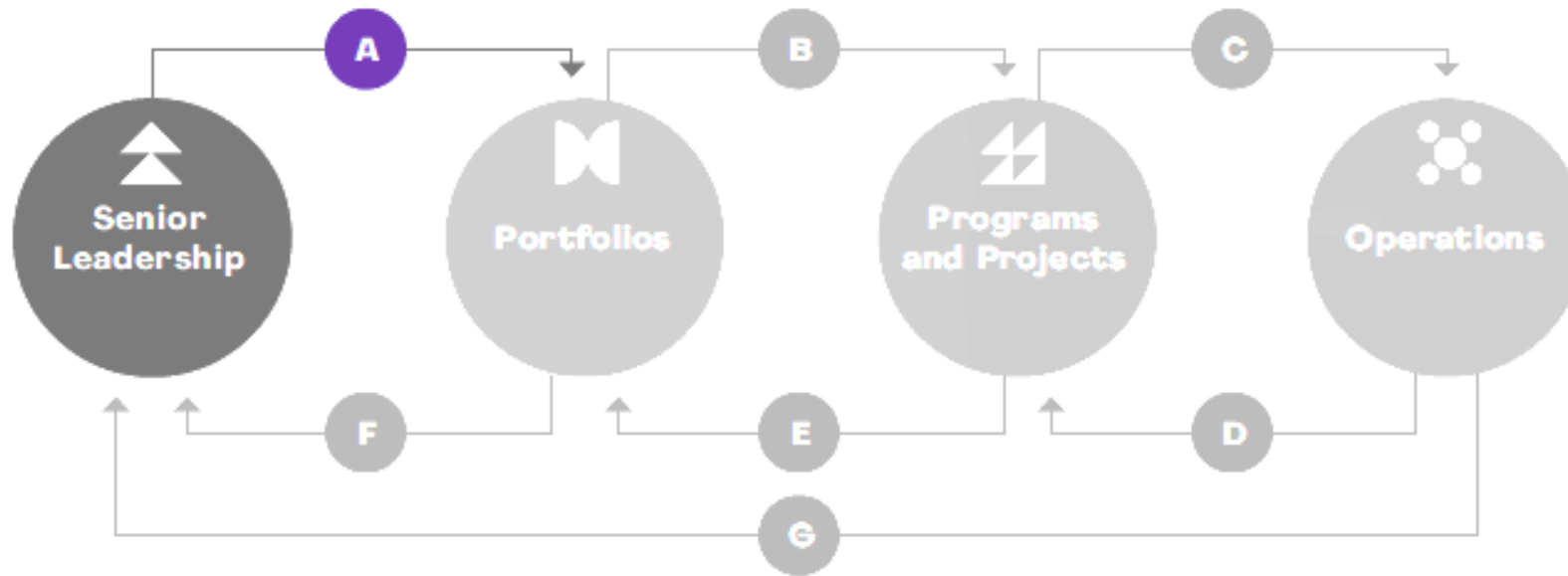


To help bring the concept to life, the following **storyboard** featuring hypothetical company WidgeCo was created.

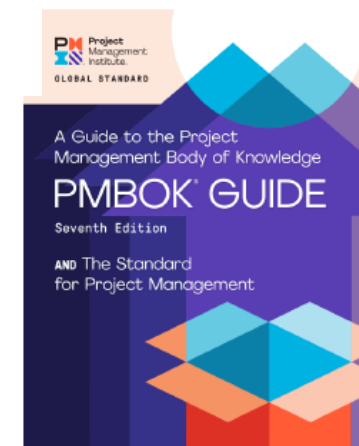
**In the Value Delivery System**, each function plays a specific role when it comes to communication and information flows both down and up the chain.



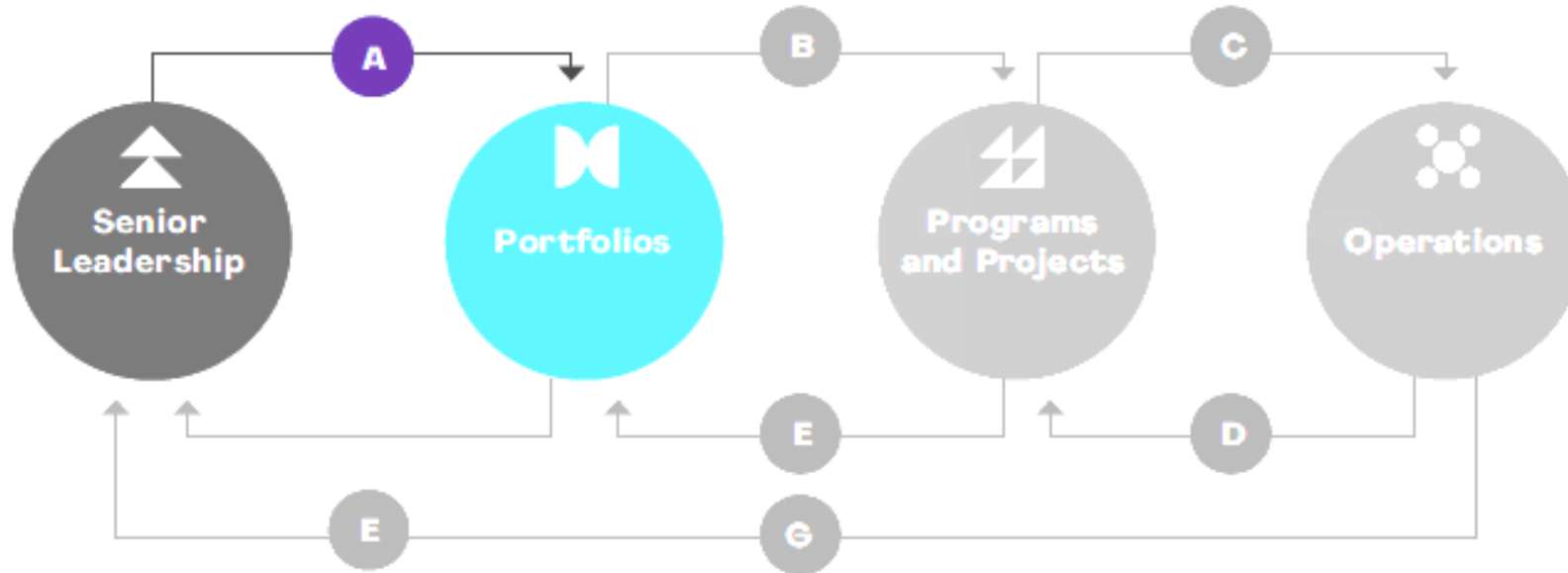
## 2.3 value deliver system



**Senior Leadership** WidgeCo's CEO and Board of Directors set the strategy for the next three years.



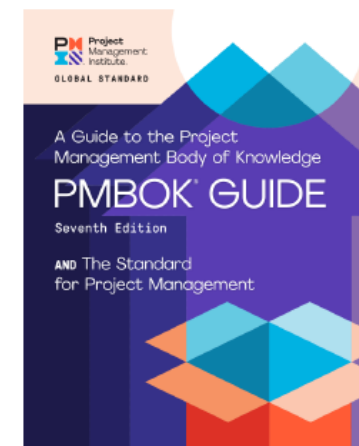
## 2.3 value deliver system



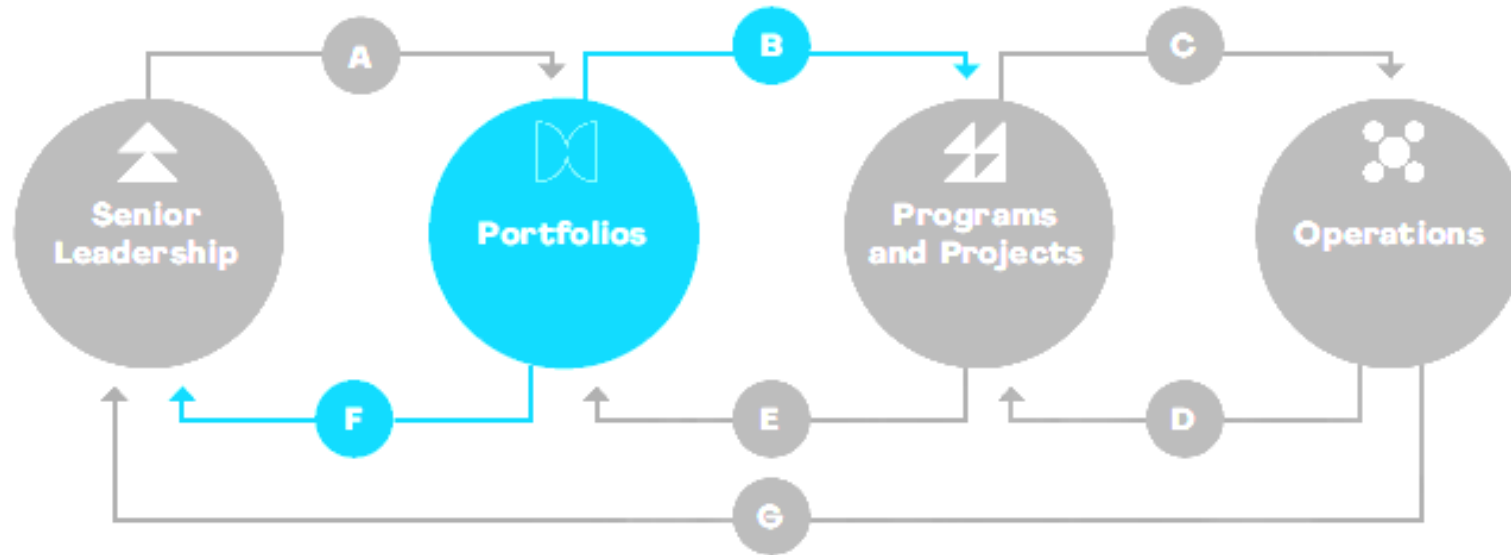
A






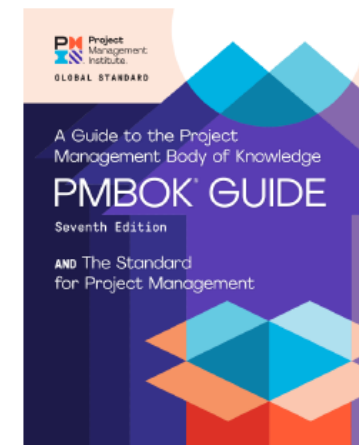
Following the Board meeting, the WidgeCo CEO meets with its first line directors to present the three-year strategy. Central to the strategy is creation of new widget products for a very specific and yet untapped target customer.



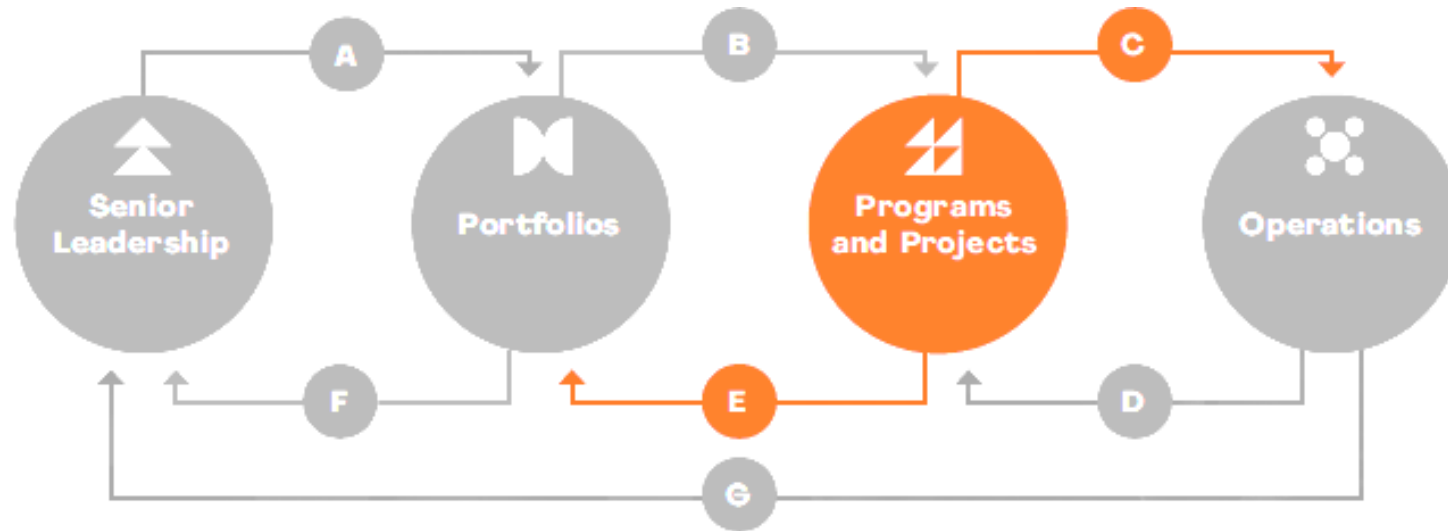
## 2.3 value deliver system





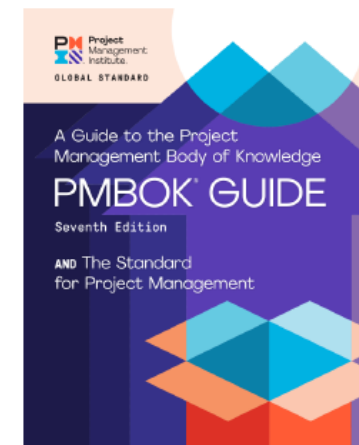
- B**  The “Vision with Product Roadmap” is shared with Project Managers asked to commit to the realization of the products.
- F**   The “Vision with Product Roadmap” is also shared back with the CEO.



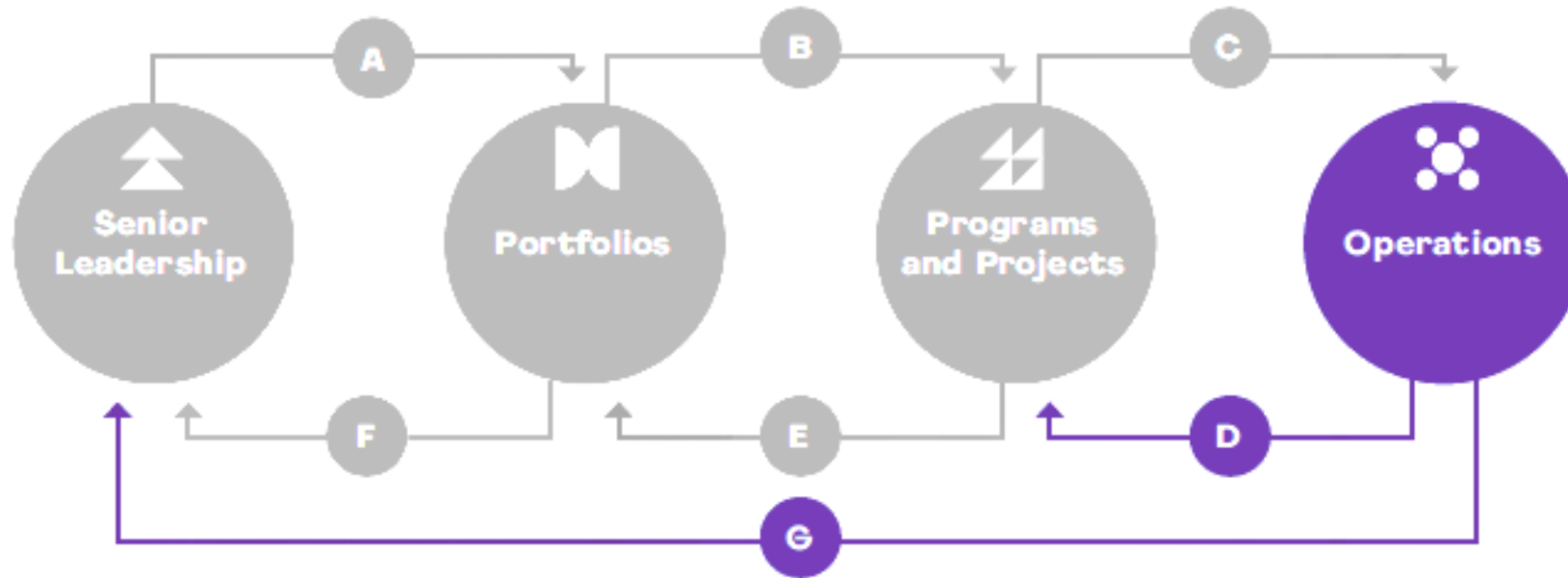
## 2.3 value deliver system



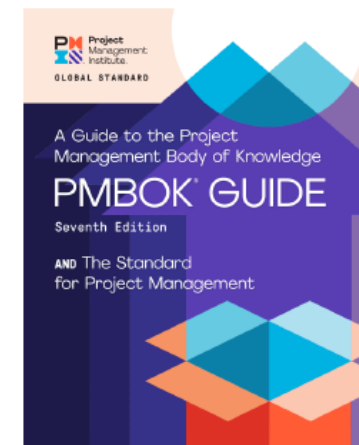
- C**  Each month, Project Teams release select information to Operations for production and testing. For example, documents about how to deploy the systems, how to exercise them and Users Manuals are delivered to Operations to inform/train the internal WidgeCo team and position them to support the ultimate end-customers as defined in the original strategy.
- E**  Program Manager and Project Managers also share the "Value Performance report" with the portfolio team via a dedicated internal Document Management system.



## 2.3 value deliver system



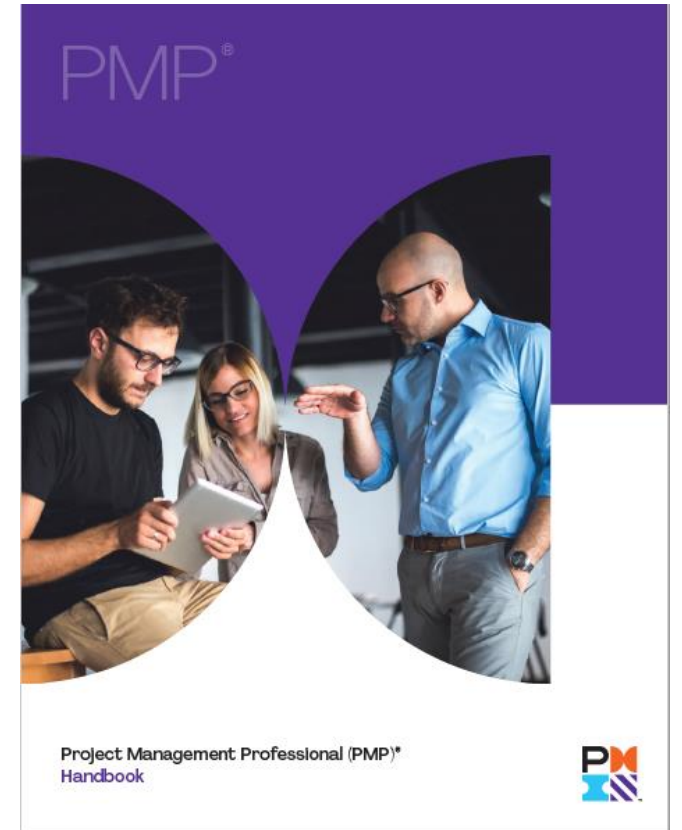
- D**  As part of the regular sharing of information, the WidgeCo Operation Manager, as well as senior operations engineers, meet with program and project teams to share the feedback from the users of the widget digital and web products.
- G**   At the end of each meeting Operation Managers also send a “Value Delivered Report,” including all the gathered information about users’ satisfaction and outcome realized, to the CEO.



# 3. PMP EXAM 2021 Changes



Project Management Professional (PMP)<sup>®</sup>  
Examination Content Outline – January 2021

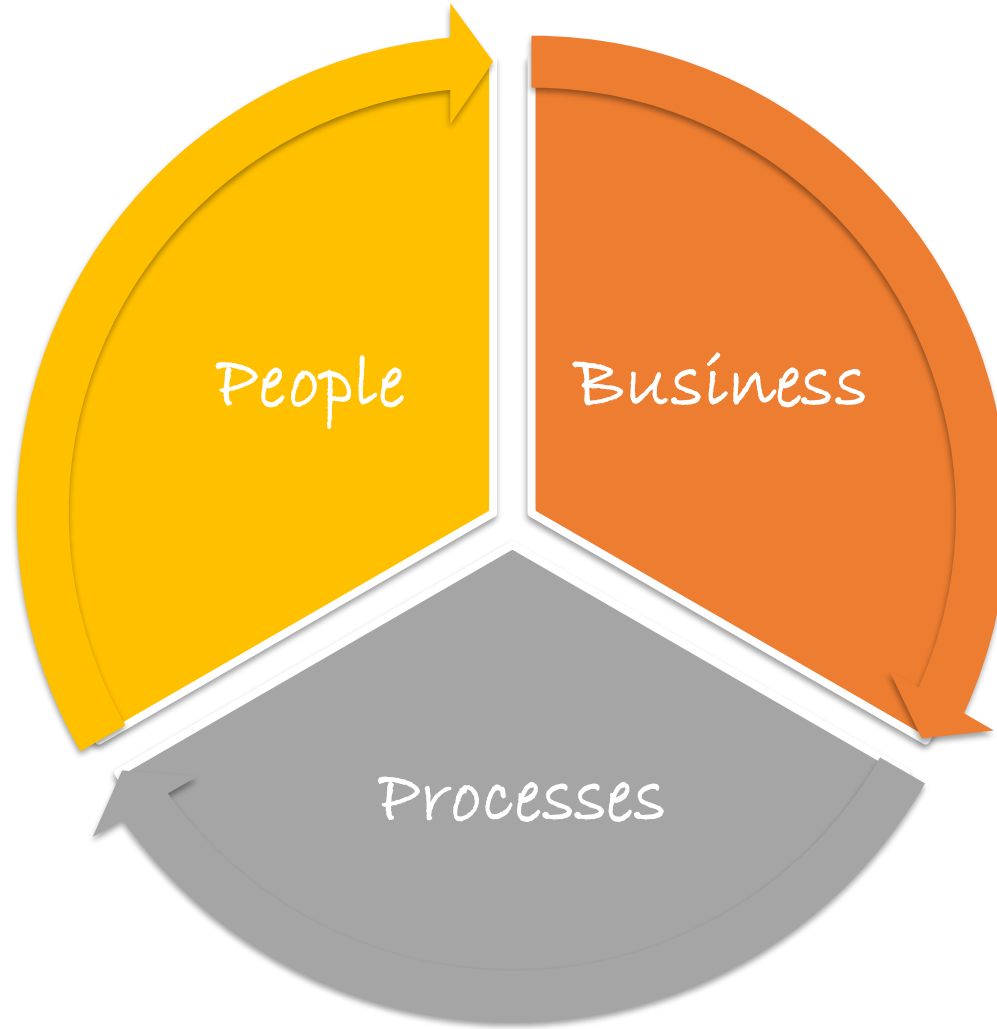


Project Management Professional (PMP)<sup>®</sup>  
Handbook

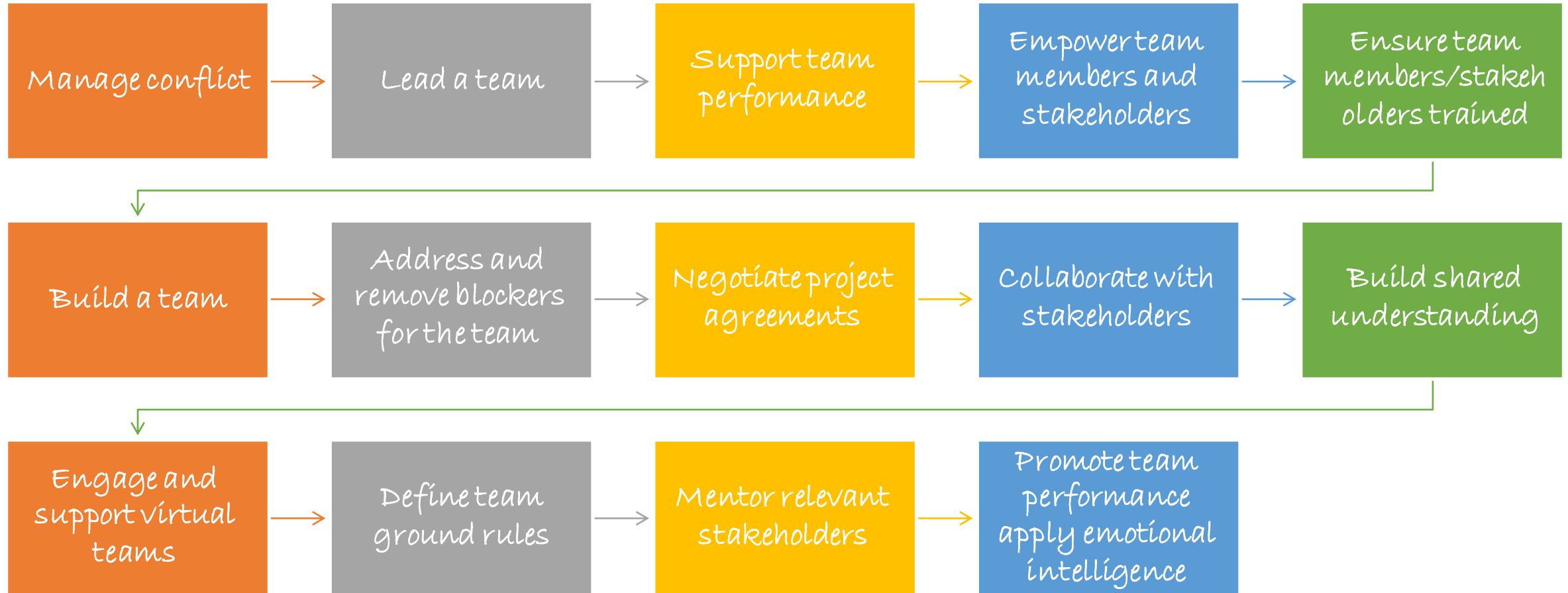




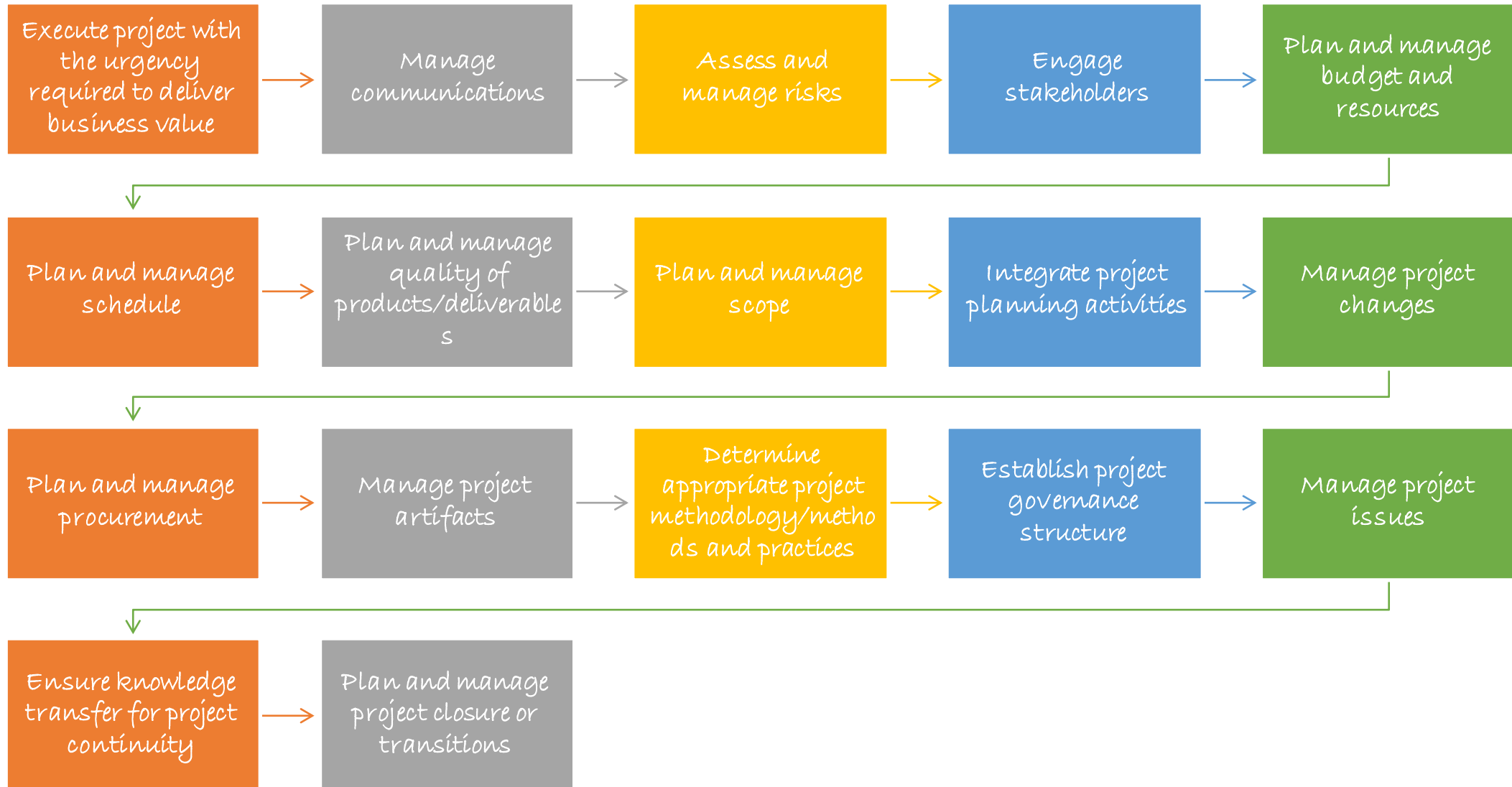
## 3.3 What is Changed in PMP Exam



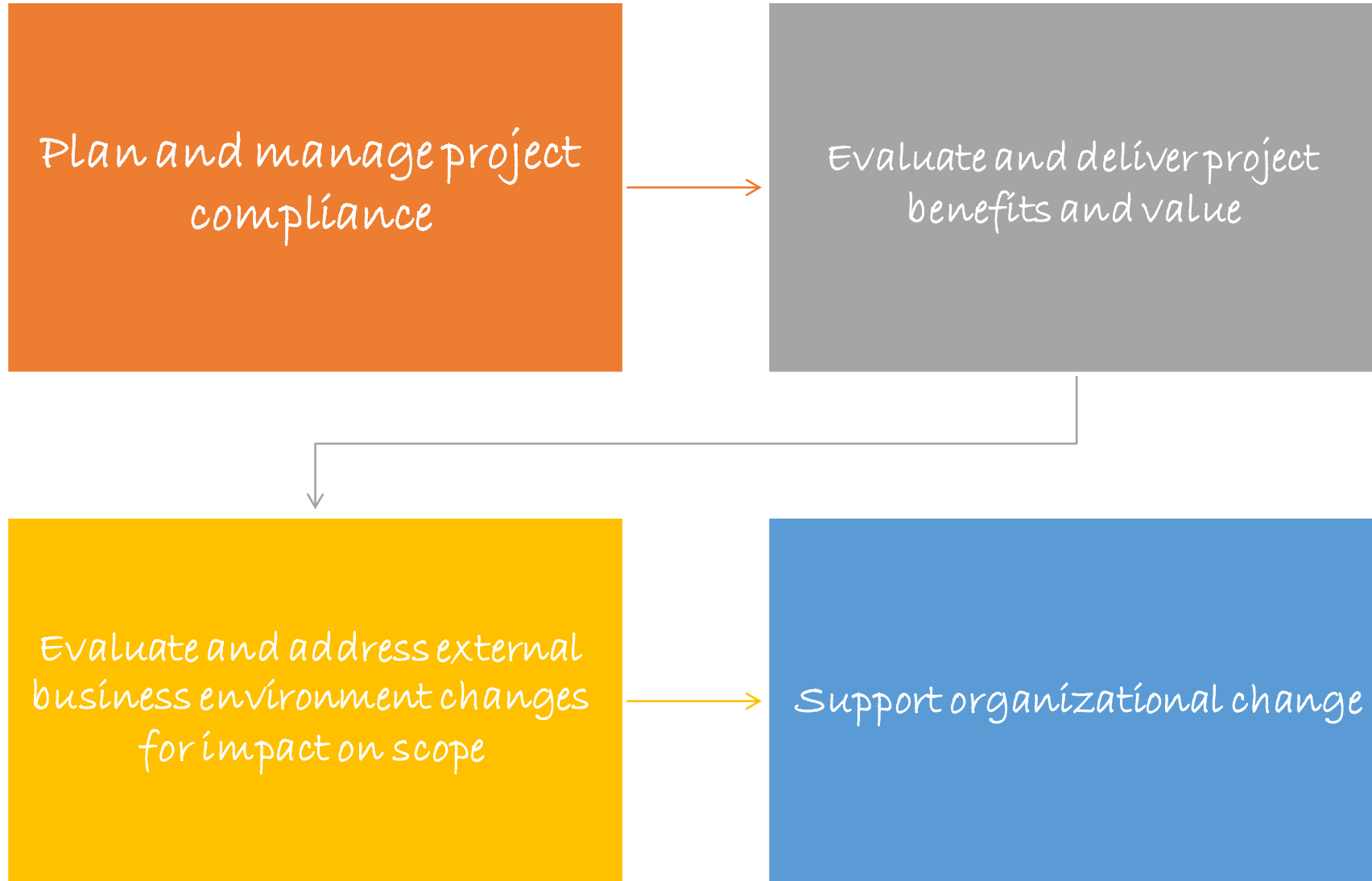
# 3.3.1 People



## 3.3.2 Processes



### 3.3.3 BUSINESS ENVIRONMENT



4. Together we can do it!





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